

Investor Presentation

1Q 2023

May 2023



digital. fast. convenient.

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Alinma Overview

1Q 2023



History



Alinma Bank was established in 2006 as full-fledged Islamic banking services provider.

















Establishment

Alinma was established by Royal
Decree by the Public Investment Fund
(10%), the Public Pension
Agency (10%) and the General
Organization for Social Insurance (10%)

Young Corporate Bank

Alinma began providing Shariah compliant banking services, asset management and brokerage services through its affiliates

Publicly Listed Company

Alinma launched its IPO and became a publicly listed company on the Saudi Stock Exchange (Tadawul)

Major Capital Increase

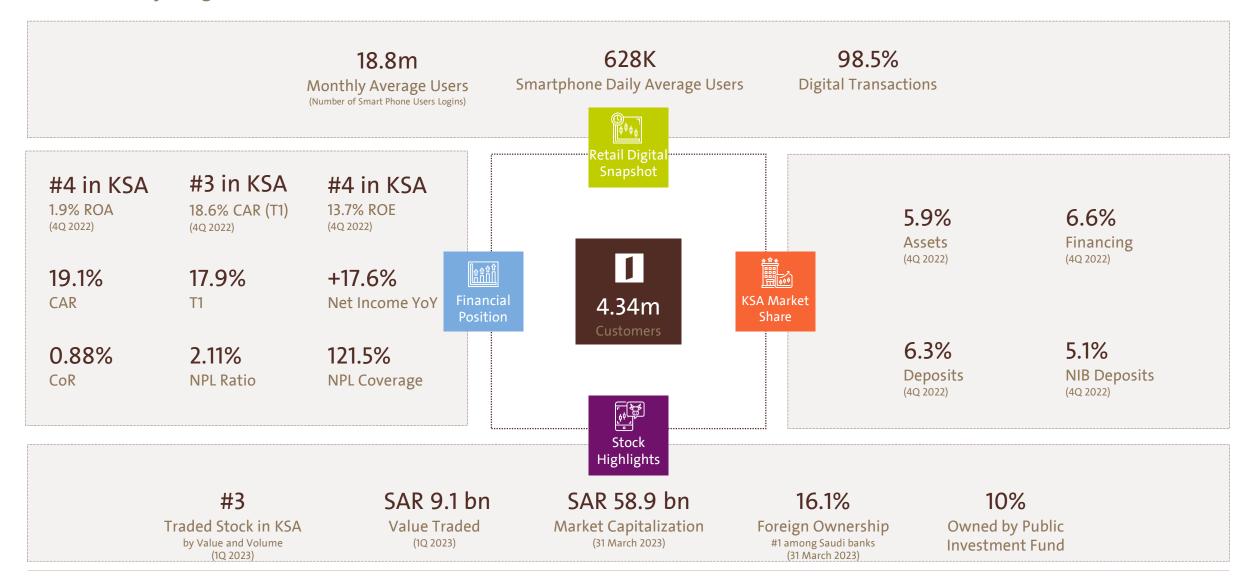
Alinma increased its capital to SAR 20 billion from SAR 15 billion via stock dividends to fund the next stage of growth

1Q 2023 INVESTOR PRESENTATION $4/\sqrt{2}$

Alinma Overview



Alinma is the youngest bank in KSA



Management Team



Alinma has built an experienced new management team poised to execute its strategy



Abdullah Ali Al Khalifa Chief Executive Officer (CEO)



Saleh Abdullah Al Zumaie Deputy CEO, Head of Retail & Digital Banking



Jameel Naif Al Hamdan Head of Corporate Banking



Abdullah Jamaan Al Zahrani Head of Treasury



Meshary Abdulaziz Al Jubair Chief Operating Officer (COO)



Mohammed Sultan Al Sehali Chief Internal Audit Officer



Hamoud Abdulaziz Al Humaidan Chief Compliance Officer (CCO)



Eyad Osama Al Othman General Counsel & Board Secretary



Fahad Abdulaziz Al Mohaimeed Head of Strategy & Business Excellence



Yaser Abdulaziz Al Marshde Chief Sharia Officer (CSO)



Hisham Abdullah Al Turaigi Chief Credit Officer (CCRO)



Abdullah Mohammed Al Salamah Chief Human Capital Officer (CHCO)



Adel Saleh Abalkhail Chief Financial Officer (CFO)



Meshal Hamad Al Rabiah Chief Risk Officer (CRO)



Strategy Update

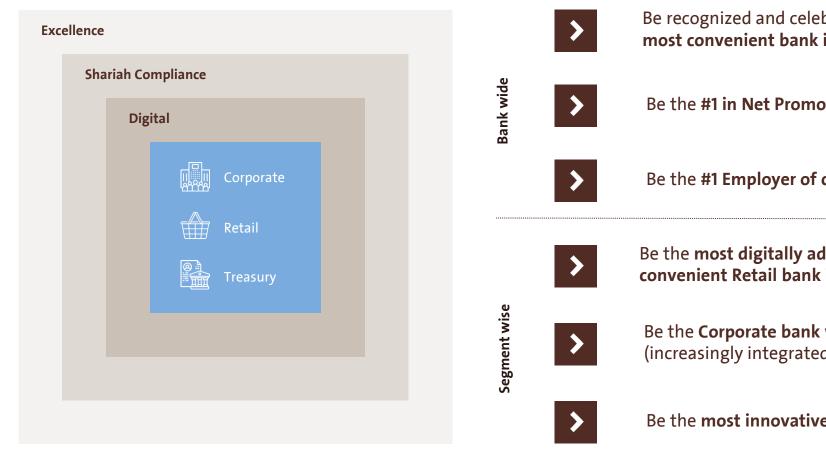
1Q 2023



Strategic Positioning



Alinma Bank's strategic positioning cascades down into each business strategy

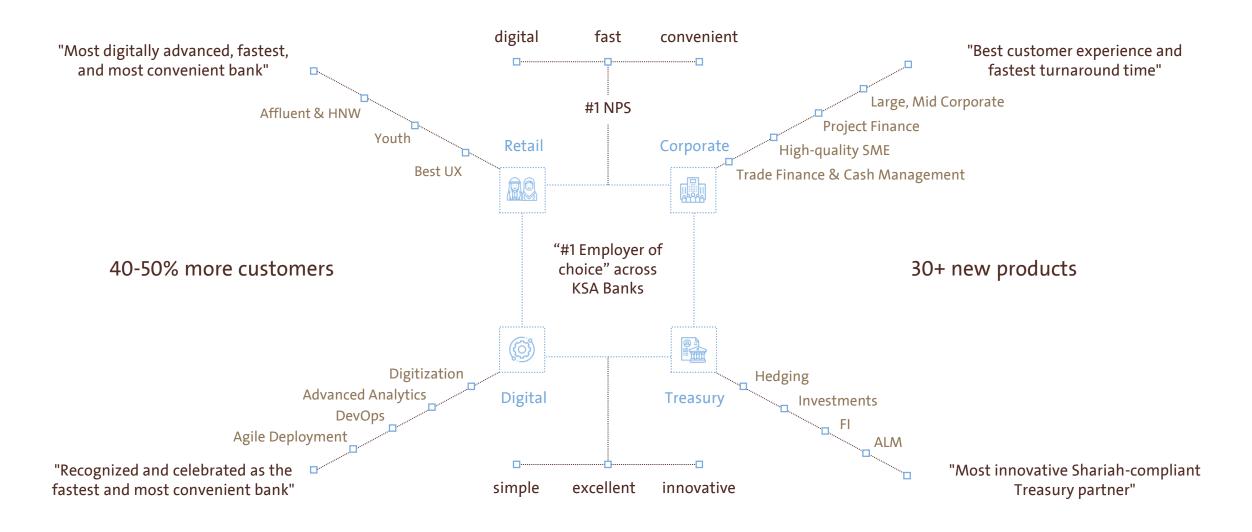


Be recognized and celebrated as the fastest and most convenient bank in KSA Be the #1 in Net Promoter Score (NPS) across KSA Banks Be the **#1 Employer of choice** across KSA Banks Be the most digitally advanced, fastest, and most convenient Retail bank in KSA Be the Corporate bank with the best customer experience (increasingly integrated) and offer the fastest turnaround time in KSA Be the most innovative Shariah compliant Treasury partner across KSA

Strategy Overview



Key success factors for Alinma Bank's strategic positioning



Strategy Progress Update

Total



22_{/77} Initiatives In Progress

29%

Driving changes across the businesses and bank-wide

77 Initiatives*

*1 new initiative added in 1Q 2023

		2021 - 2025 Strategic Ambitions	1Q 2023 Achievements	2023 Initiatives In-Progress
>	Digital	Build digital factory and apply latest available technologies - Advanced Analytics (AA), AI and Big Data	 Introduced Chat-bot service Launched new Alinma mobile app 	 Driving Agile delivery of IT projects Digital team being expanded with requisite skills Continuously improving new digital app
>	Fast	Improve processes and speed to market	• Expansion of TCR machine installations	 Continue enhancement of digital journeys and app functionality, and increase cross- sell Continuous improvement in turn-around time for retail customers
>	Convenient	Enhance customer convenience and experience	 Launched new Personal Finance Product "Against Portfolio" Launched commodity based "Equity Release" Launch Off-plan commodity product Merged 10 branches 	 Client relationship models for Private and Affluent customers being improved Enhance ecosystems programs for customer convenience

1Q 2023 INVESTOR PRESENTATION

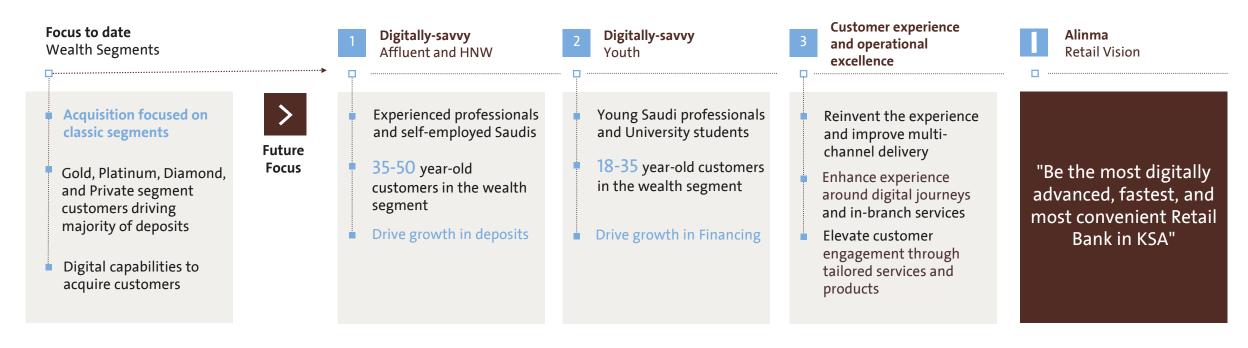
55/77 Initiatives Completed

71%

Retail



Focus on building two customer franchises

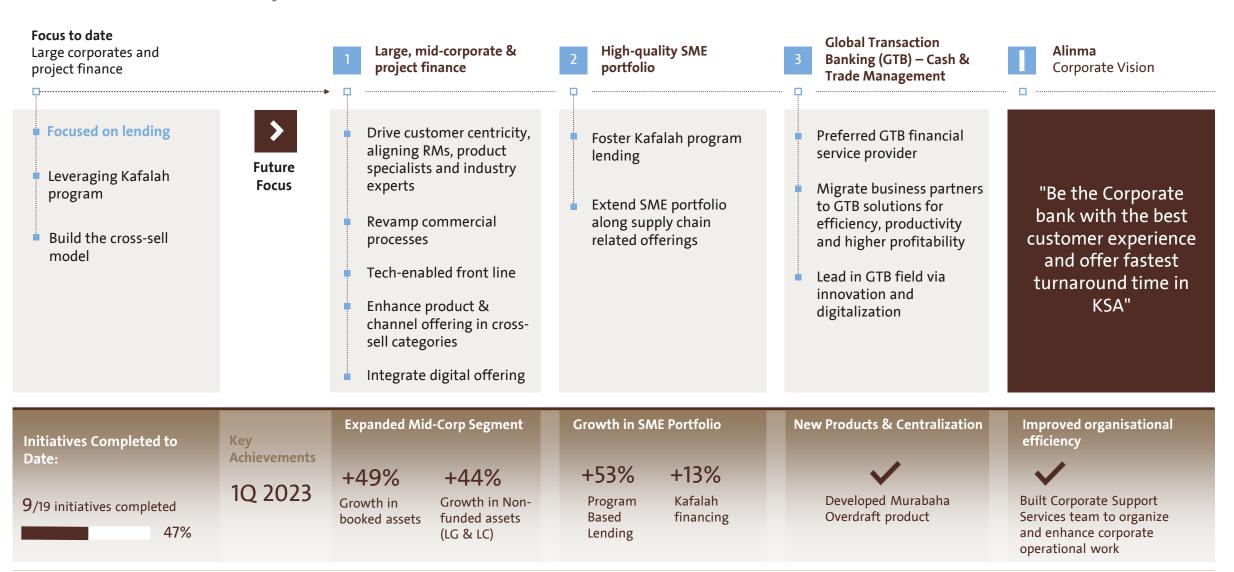


New Operating Models and Effective Processes Launch of New Tailored Products Distribution Expansion Initiatives Completed to Key Achievements 10 Date: Launched Launched Launched Continue 1Q 2023 Merged Implemented a revamped Expansion of New 12/18 initiatives completed commodity Off-plan new Personal Implementation of loyalty program "Akthar" branches Private TCR machine based "Equity commodity branches merger Finance with many enhanced installations Centres 67% product Release" Product plans features & new "Against redemption options Portfolio"

Corporate



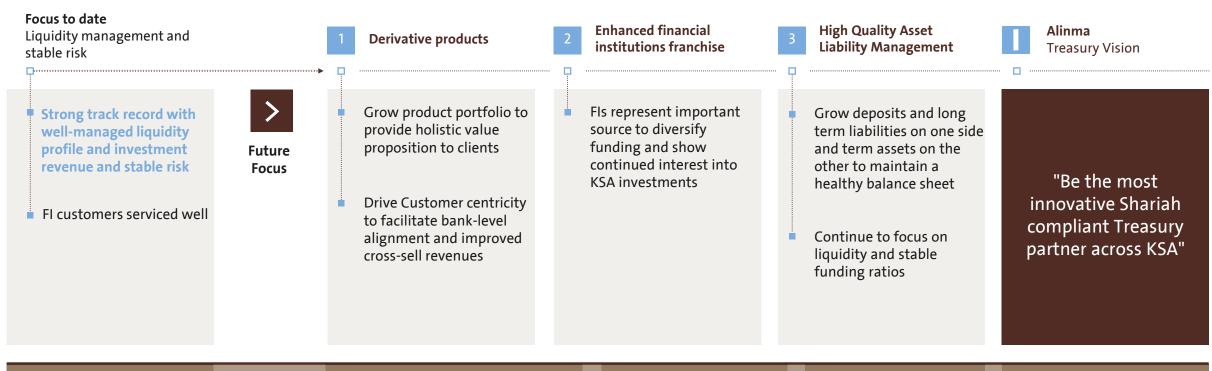
Evolve the bank and diversify across sectors



Treasury



Become core partner for corporate clients and grow FI franchise

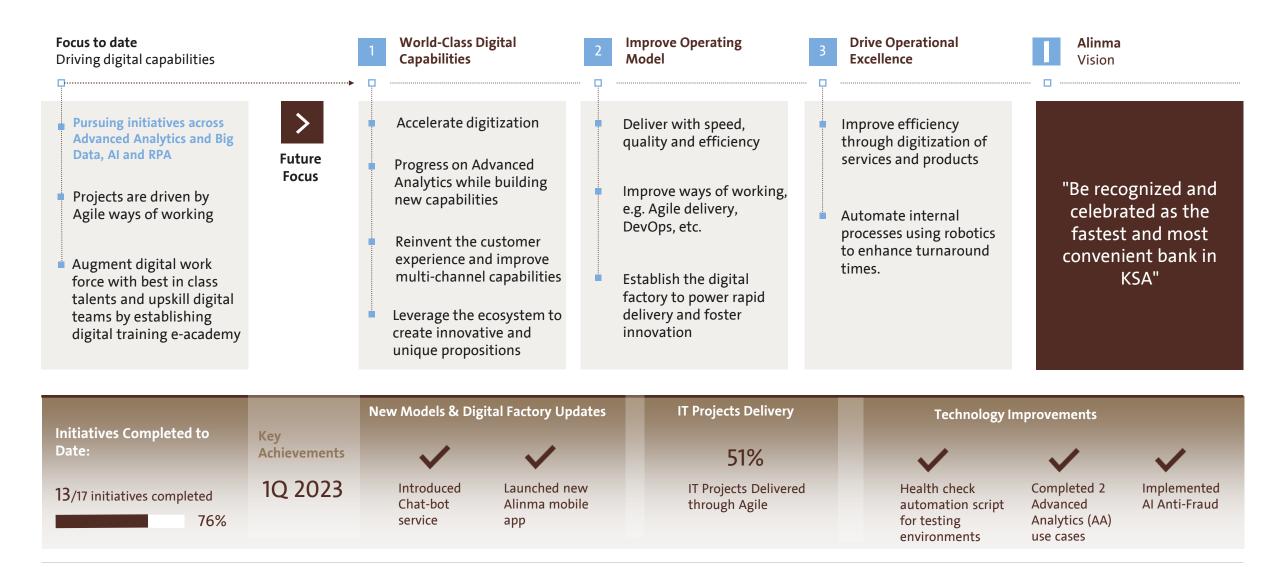


Investment Base Expansion of Products and Volumes Increased FI Coverage New Products Enhancement Initiatives Completed to Key Date: **Achievements** +24bn +7.8bn+6 banks +1.1bn Introduced Shariah compliant FX business Correspondent FIs Expanded PRS Enhanced 1Q 2023 products in alignment with 12/12 initiatives completed added globally Derivatives volumes volumes investment book international players such as 100% customer evergreen Repo and Profit Rate base Cap and floor products

Digital



Build Digital to scale customer experience and operational excellence across the bank



Human Capital



Fostering a great working environment and being the cultural transformation champions in the organization





مصرف الإنماء alinma bank

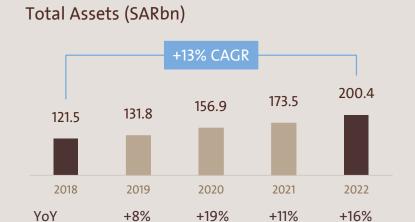
Historical Financial Performance



Balance Sheet Track Record

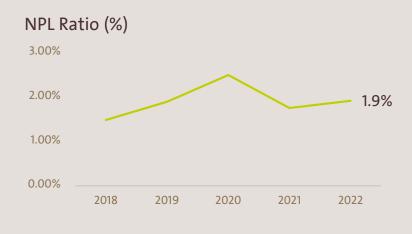


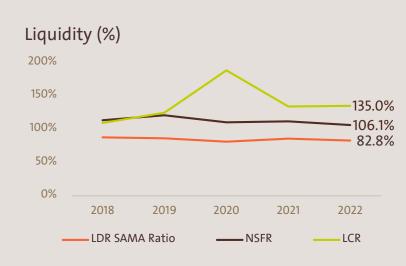
Solid history of strong balance sheet momentum...













P&L Track Record



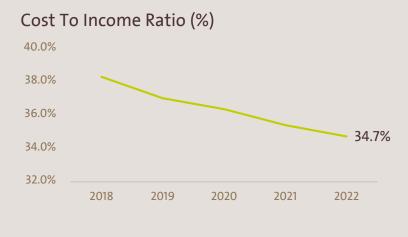
...translating to consistently strong top-line growth and solid profitability













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^{*2021} income and expense number are adjusted to reflect certain classification taken place in 4Q 2022



1Q 2023 Financial Performance

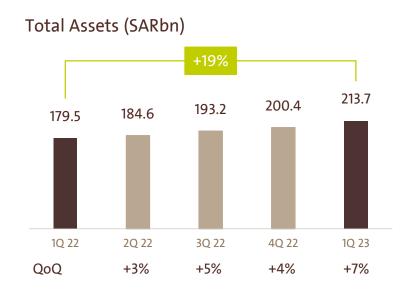
1Q 2023

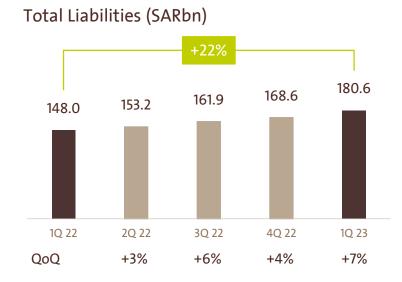


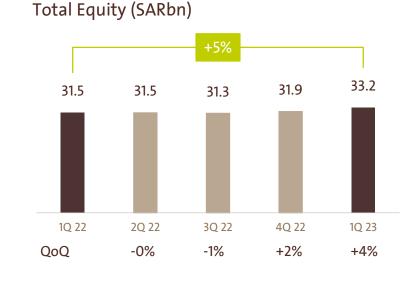
1Q 2023 Balance Sheet Highlights



Balance sheet growth from financing and investments growth funded mainly from customers' deposits





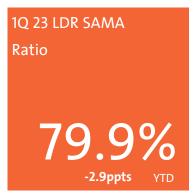












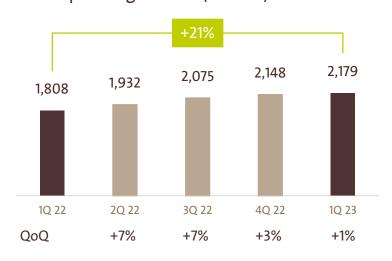


1Q 2023 P&L Highlights

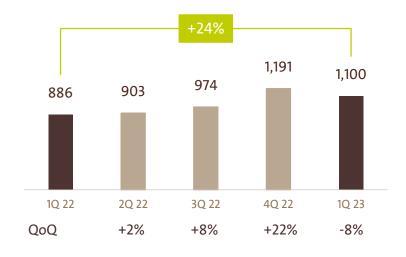


Net income for 1Q 2023 grew by 18% YoY from 21% income growth

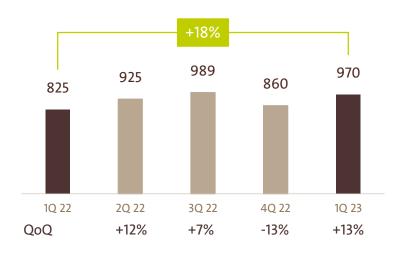
Total Operating Income (SARmn)



Total Operating Expenses (SARmn)



Net Income (SARmn)

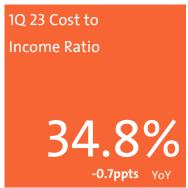














Balance Sheet Trends



Balance sheet growth of 7% from increase in financing and investments

Management Commentary

- Growth in total assets of 7% YTD mainly driven by 5% financing growth and 4% growth in investments and 47% growth in balances with SAMA.
- Total liabilities grew by 7% during 1Q 2023 mainly from a 10% rise in customers' deposits.

SAR (mn)	1Q 2023	4Q 2022	Δ%	1Q 2022	Δ%
Cash, interbank & SAMA balances	16,475	11,178	+47%	11,051	+49%
Investments	39,884	38,529	+4%	36,026	+11%
Financing	153,153	146,492	+5%	128,965	+19%
Other assets	4,237	4,238	-0%	3,477	+22%
Total assets	213,749	200,436	+7%	179,519	+19%
Due to SAMA, banks & other FI	13,805	16,483	-16%	13,245	+4%
Customers' deposits	159,948	145,168	+10%	128,035	+25%
Other liabilities	6,832	6,908	-1%	6,720	+2%
Total liabilities	180,586	168,560	+7%	148,001	+22%
Share capital	20,000	20,000	+0%	20,000	+0%
Retained earnings	5,215	4,285	+22%	4,449	+17%
Other reserves	2,949	2,591	+14%	2,069	+42%
Tier 1 sukuk	5,000	5,000	+0%	5,000	+0%
Total equity	33,164	31,876	+4%	31,518	+5%

Total Assets Movement YTD (SARbn)



Total Liabilities Movement YTD (SARbn)



P&L Trends



Net income for 1Q 2023 grew by 18% YoY due to 21% income growth

Management Commentary

- Net income for 1Q 2023 grew 18% YoY to SAR 970mn from 21% income growth even with 18% higher operating expenses YoY.
- 1Q 2023 net income improved 13% QoQ driven by 1% increase in income and a 22% decrease in impairments.

SAR (mn)	1Q 2023	4Q 2022	Δ%	1Q 2022	Δ%
Funded income	1,735	1,668	+4%	1,312	+32%
Non-Funded income	445	480	-7%	496	-10%
Total operating income	2,179	2,148	+1%	1,808	+21%
Operating Expenses	758	750	+1%	642	+18%
Net operating income before impairment charge	1,422	1,398	+2%	1,165	+22%
Impairments	343	441	-22%	243	+41%
Net operating income	1,079	957	+13%	922	+17%
Income before zakat & income tax	1,081	959	+13%	920	+18%
Zakat	111	99	+13%	95	+18%
Net income	970	860	+13%	825	+18%

Net Income Movement YoY (SARmn)



Operating Income Composition (SARmn)



Financing

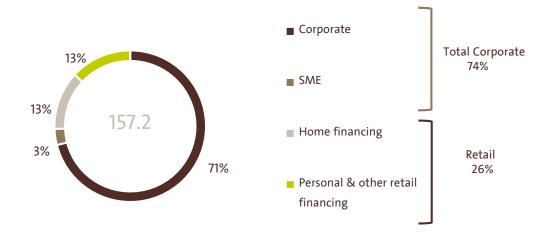


Increase in gross financing during 1Q 2023 from 8% growth in retail financing, and 3% in corporate financing

Financing, Gross (SARbn)



Financing, Gross Composition (SARbn)



Financing, Gross Movement YTD (SARbn)



Management Commentary

- Gross financing grew 4% during 1Q 2023.
- Retail financing grew 8% YTD from strong momentum in personal & other financing (+11%).
- Total corporate financing grew 3% YTD, where mid-corporate rose 49%, and SME financing increased 6%.
- Gross financing comprises of 74% corporate and 26% retail as at 31 March 2022.

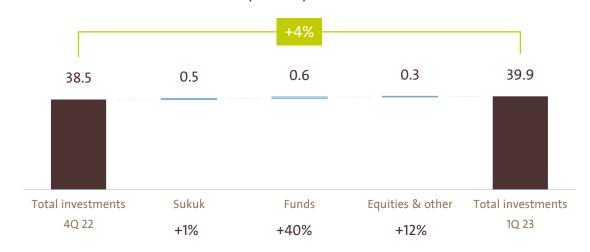
Investments



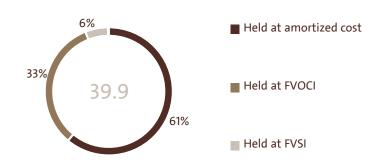
4% growth in investments YTD from additional investment grade securities



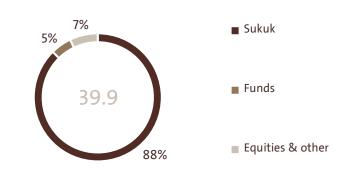
Investments Movement YTD (SARbn)



Investments Composition (SARbn)



Investments Composition (SARbn)



Management Commentary

- Investments growth of 4% during 1Q 2023 was mainly attributed to 40% increase of investments in funds.
- The investment portfolio as at 31 March 2023 comprised of 88% sukuk investments, 5% funds and 7% equities & other investments.

Deposits

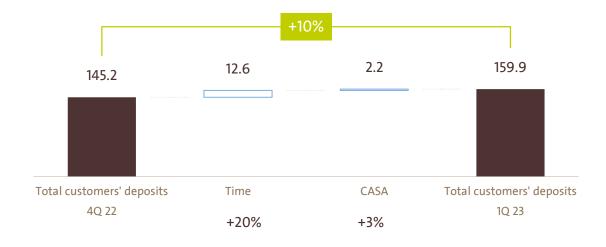


Deposit growth of 10% driven by 3% CASA growth and 20% time deposits growth

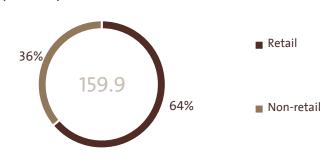
Customers' Deposits (SARbn)



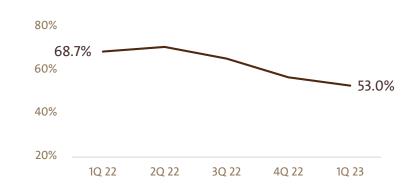
Customers' Deposits Movement YTD (SARbn)



Customers' Deposits Composition (SARbn)



CASA % of Total Deposits (%)



Management Commentary

- Deposits rose by 10% during 1Q 2023 from growth in CASA and Time deposits of 3% and 20% respectively.
- CASA deposits account for 53% of total deposits as at 1Q 2023.
- Total deposits comprise of 64% retail and 36% non-retail deposits as at 31 March 2023.

Income from Financing & Investments



Gross funded income grew 89% from 48% growth in investment income and 96% growth in financing income

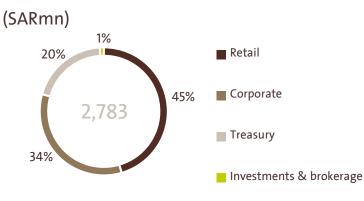
Funded Income, Gross (SARmn)



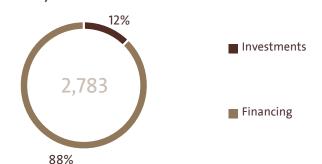
Total Funded Income, Gross Movement YoY (SARmn)



Funded Income, Gross Composition



Funded Income, Gross Composition (SARmn)



Management Commentary

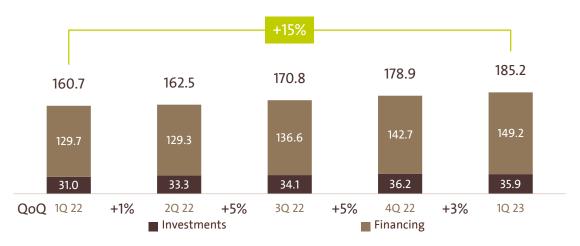
- Gross funded income for 1Q 2023 increased by 89% YoY to SAR 2,783mn from a 48% increase in funded investment income and a 96% rise in financing income.
- Gross funded income is attributable to 45% retail, 34% corporate and 20% treasury segments.
- Income from financing makes up 88% of total gross funded income and income from investments comprises 12%.

Net Profit Margin

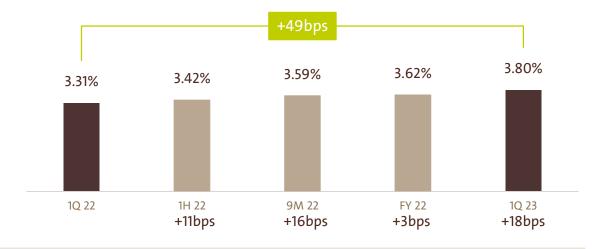


Average balance of investments and financing grew 15%; while net profit margin saw an increase of 49bps YoY

Average Balance of Investments & Financing (SARbn)

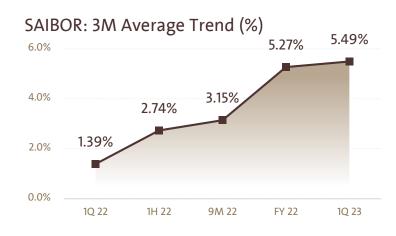


Net Profit Margin YTD (%)



Net Profit Margin Movement YoY (%)





Management Commentary

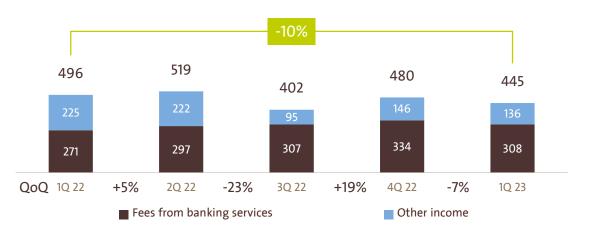
- Average balance of investments and financing grew 15% YoY.
- The net profit margin increased by 49bps YoY to 3.80%.
- Average 3M SAIBOR increased 22bps during 1Q 2023 and 410bps YoY.

Fee and Other Income

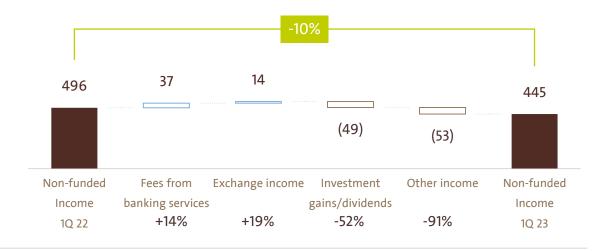


Non-funded income for 1Q 2023 decreased by 10% YoY

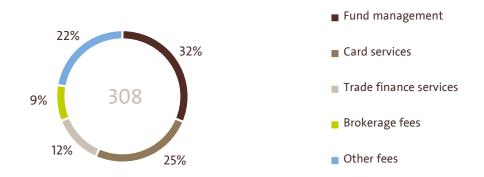
Non-Funded Income (SARmn)



Non-Funded Income Movement YoY (SARmn)



Fees from Banking Services Composition (SARmn)



Management Commentary

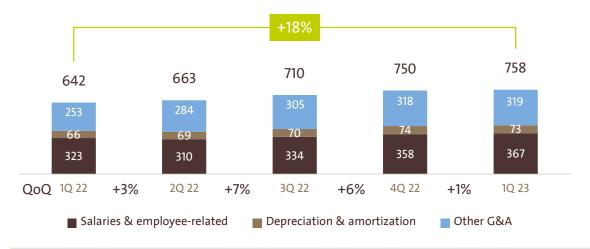
- Non-funded income for 1Q 2023 decreased 10% YoY to SAR 445mn from decline in investment gains and other income, despite improved fees from banking services, and exchange income.
- Fund management fees comprise the majority of fees from banking services at 32%, while card services fees account for 25%, other fees for 22% and trade finance services and brokerage fees represent 12% and 9% respectively.

Operating Expenses

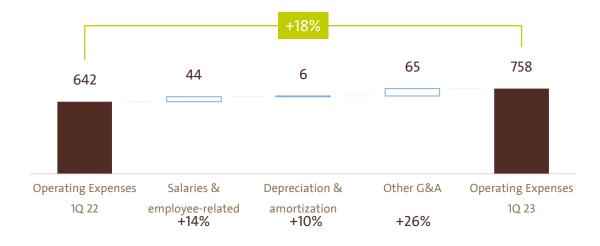


1Q 2023 saw 18% growth in operating expenses YoY mainly from higher employee and G&A costs





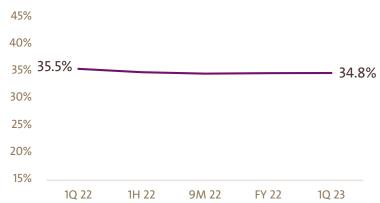
Operating Expenses Movement YoY (SARmn)



Operating Expenses Composition



Cost to Income Ratio (%)



Management Commentary

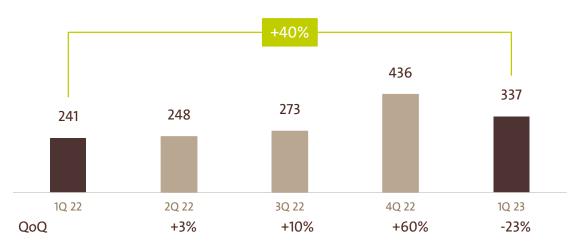
- Operating expenses increased 18% YoY to SAR 758mn for 1Q 2023 mainly due to higher salaries, software maintenance expenses, POS terminal deployments, higher SMS communication, and marketing costs.
- +258bps positive Jaws contributed to a 0.7ppts decrease in the cost to income ratio from 35.5% to 34.8%.

Impairments for Financing



Cost of risk for 1Q 2023 increased by 15bps from 40% higher credit impairment charges YoY

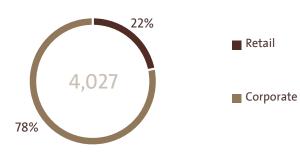
Impairments for Financing (SARmn)



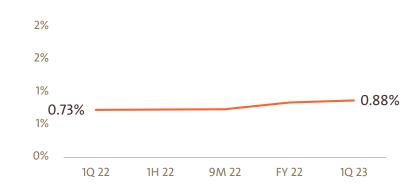
Impairments for Financing (SARmn)



Impairments Allowance Composition (SARmn)



Cost of Risk (%)



Management Commentary

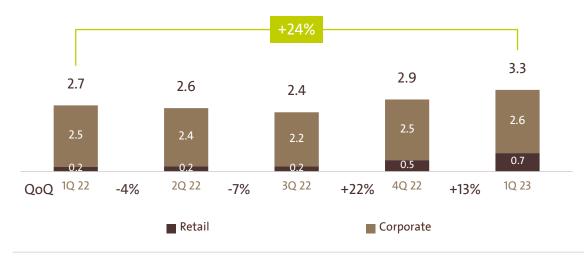
- 1Q 2023 impairment charge for financing increased by 40% YoY to SAR 337mn.
- Cost of risk for 1Q 2023 increased by 15bps YoY to 0.88%.
- 78% of impairment allowance in 1Q 2023 pertains to corporate and 22% is for retail financing.

Non-Performing Loans



The NPL ratio increased YoY

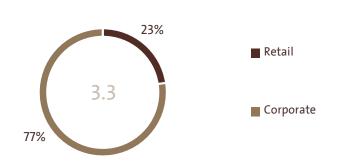
Non-Performing Loans, Gross (SARbn)



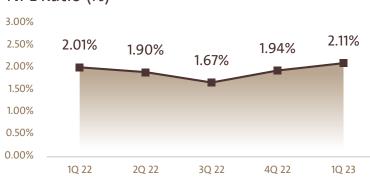
NPL, Gross Movement YTD (SARbn)



NPL Composition (SARbn)







Management Commentary

- NPL ratio increased by 10bps YoY and 17bps QoQ to 2.11% in 1Q 2023.
- Retail financing, which account for the smaller proportion of NPLs, increased by 63%, while corporate NPLs increased by 4% YTD.
- The NPL ratio for retail stood at 1.9% while corporate stood at 2.2% as at 1Q 2023.

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NPL Coverage

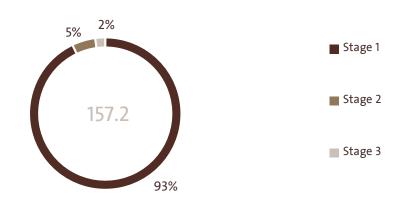
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NPL coverage decreased YoY

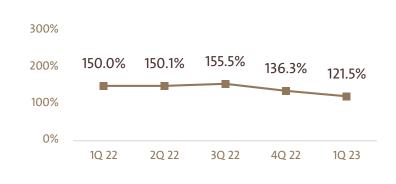
Stage-Wise Financing, Gross (SARbn)



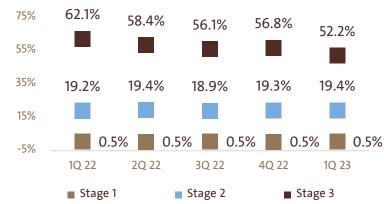
Stage-Wise Financing, Gross Composition (SARbn)



NPL Coverage Ratio (%)



Stage-Wise Coverage (%)



Management Commentary

- NPL coverage decreased by 28.5ppts YoY to 121.5%.
- Stage 1 coverage remained stable YoY at 0.5%.
 Stage 2 coverage slightly increased, while the stage 3 coverage trend was impacted by write-offs during 1Q 2023.

Capitalization



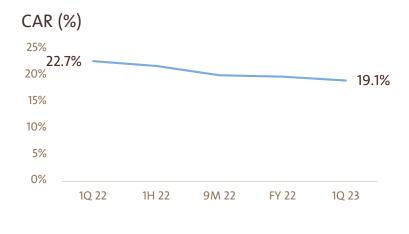
Capital grew 6% YoY while ROE saw an increase of 1.5ppts YoY

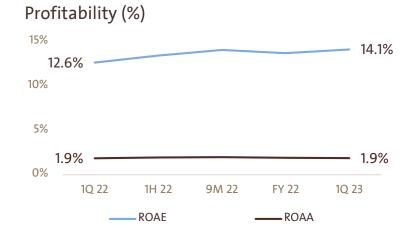




Risk Weighted Assets (SARbn)







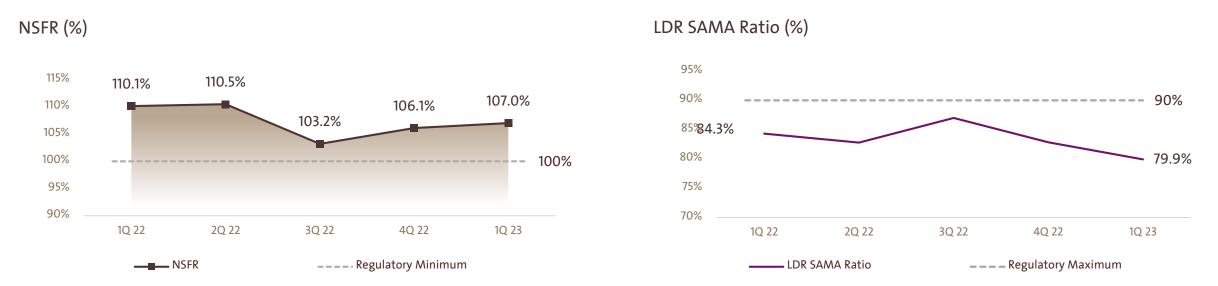
Management Commentary

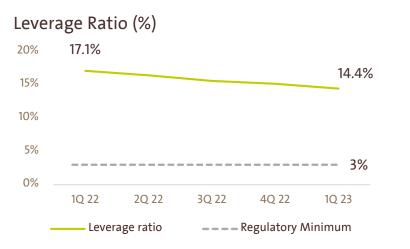
- Total Capital grew 6% to SAR 35.8bn YoY while Risk Weighted Assets grew 26% YoY.
- CAR has declined 3.6ppts YoY to 19.1% due to increase in credit risk weighted assets and market risk weighted assets.
- ROE saw an increase of 1.5ppts while ROA remains at 1.9% YoY.

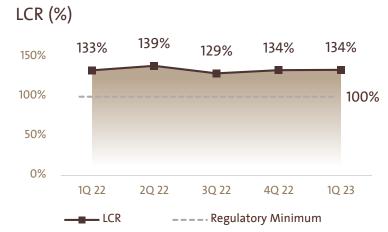
Liquidity



Alinma's liquidity position is healthy and comfortably within regulatory limits







Management Commentary

- NSFR improved 0.9ppts QoQ to reach 107%.
- LDR ratio decreased 4.4ppts YoY to 79.9%.
- The leverage ratio decreased 270bps YoY to 14.4%.
- 1Q 2023 LCR increased 1ppts YoY to 134%.



Segmental Performance

1Q 2023

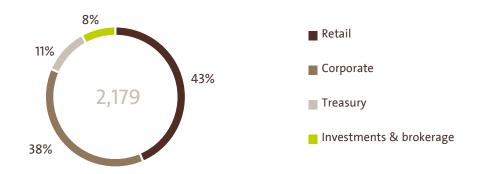


Segmental Performance Highlights

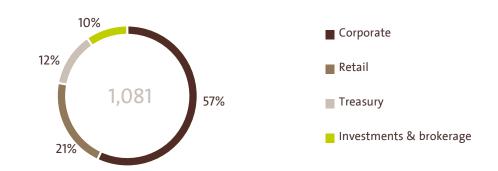
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Retail and corporate comprise the majority of segmental income

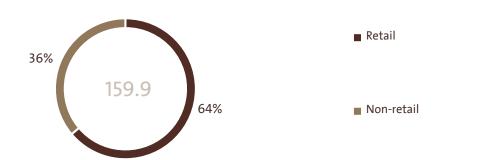
Operating Income Composition (SARmn)



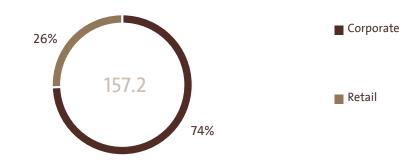
Net Profit Before Zakat Composition (SARmn)



Customers' Deposits Composition (SARbn)



Financing, Gross Composition (SARbn)



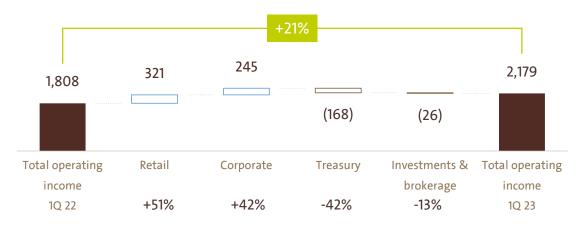
1Q 2023 INVESTOR PRESENTATION

Segmental Performance Highlights

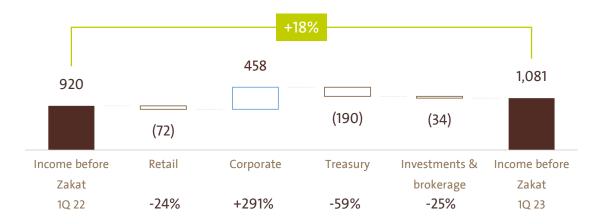


Retail and Corporate reported growth in operating income YoY

Operating Income Movement YoY (SARmn)



Net Income Before Zakat Movement YoY (SARmn)



Customers' Deposits Movement YTD (SARbn)



Financing, Gross Movement YTD (SARbn)



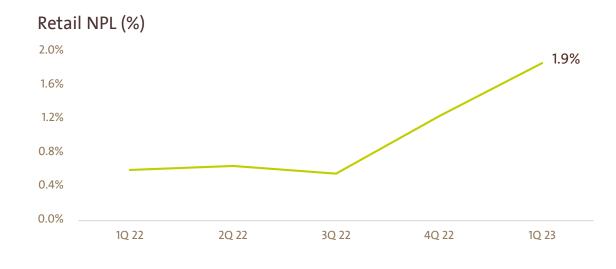
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Segmental Performance - Retail



Strong financing and deposit growth driving operating income growth of 51% YoY

SAR (mn)	1Q 2023	4Q 2022	Δ%	1Q 2022	Δ%
Income from investments and financing, net	885	859	+3%	569	+55%
Fees from services & other income	64	98	-35%	58	+9%
Total operating income	949	957	-1%	628	+51%
Total operating expenses	395	451	-12%	357	+11%
Total charges/(reversals) for impairments	326	226	+45%	(29)	+1237%
Income for the period before zakat	227	280	-19%	299	-24%



Retail Deposits (SARbn)



Retail Financing (SARbn)



Management Commentary

- Retail operating income rose by 51% YoY to SAR 949mn from 55% increase in funded income and a 9% increase in non-funded income.
- Retail net income fell by 24% YoY due to a significant increase in impairments and a 11% increase in operating expenses YoY.
- Retail deposits increased 5% while financing increased by 8% during 1Q 2023.
- The retail NPL ratio increased during 1Q 2023 to 1.9%.

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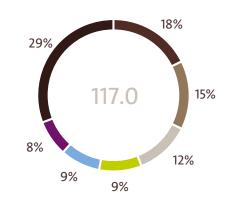
Segmental Performance - Corporate



Strong income growth and lower impairments translate to significant net income growth YoY

SAR (mn)	1Q 2023	4Q 2022	Δ%	1Q 2022	Δ%
Income from investments and financing, net	709	802	-12%	495	+43%
Fees from services & other income	119	116	+3%	87	+36%
Total operating income	828	917	-10%	583	+42%
Total operating expenses	201	157	+28%	155	+30%
Total charges/(reversals) for impairments	11	208	-95%	270	-96%
Income for the period before zakat	616	553	+12%	158	+291%

Financing, Gross Composition (SARbn)





■ Building & construction

Other

Corporate Deposits (SARbn)



Corporate Financing (SARbn)



Management Commentary

- Corporate operating income rose by 42% YoY to SAR 828mn from 43% increase in funded income and a 36% increase in non-funded income.
- This income growth, together with lower impairments, translated to 291% net income growth despite a 30% rise in operating costs.
- Corporate financing rose by 3% during 1Q 2023 while corporate deposits increased 20%.
- The corporate NPL ratio decreased 0.2ppts YoY to 2.2%.

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Segmental Performance - Treasury



Income and net income decreased YoY

SAR (mn)	1Q 2023	4Q 2022	Δ%	1Q 2022	Δ%
Income from investments and financing, net	114	(17)	-788%	224	-49%
Investment-related income	45	50	-10%	95	+52%
Fees from services & other income	71	102	-31%	80	-11%
Total operating income	230	86	+168%	398	-42%
Total operating expenses	93	64	+46%	69	+34%
Total charges/(reversals) for impairments	5	4	+37%	2	+131%
Net operating income	132	18	+618%	326	-60%
Share of income / (loss) from an associate and joint venture	2	2	-4%	(2)	+198%
Income before Zakat	134	21	+545%	324	-59%

Investments (SARbn)



Treasury Assets (SARbn)



Management Commentary

- Treasury operating income fell by 42% YoY to SAR 230mn in 1Q 2023 due to decrease in investment related income by 49%.
- Treasury assets rose by 13% during 1Q 2023 to SAR 59bn, driven by 4% growth in the investment portfolio to SAR 39.9bn.

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Segmental Performance – Investments & Brokerage



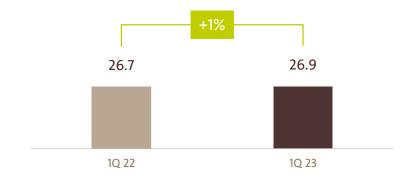
Modest funded income growth in 1Q 2023

1Q 2023	4Q 2022	Δ%	1Q 2022	Δ%
27	24	+13%	23	+17%
146	164	-11%	176	-17%
173	188	-8%	199	-13%
69	79	-13%	61	+13%
104	106	-2%	139	-25%
	27 146 173 69	27 24 146 164 173 188 69 79	27 24 +13% 146 164 -11% 173 188 -8% 69 79 -13%	27 24 +13% 23 146 164 -11% 176 173 188 -8% 199 69 79 -13% 61

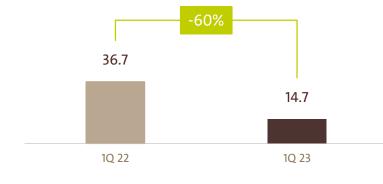
Assets Under Management (SARbn)



Brokerage Trading Income (SARmn)



Brokerage Trading Values (SARbn)



Management Commentary

- Investment and brokerage (I&B) operating income fell by 13% YoY to SAR 173mn from 17% decrease in non-funded income.
- I&B net income decreased 25% YoY from a decrease in income and a 13% increase in expenses.
- Brokerage trading income for 1Q 2023 increased by 1% while brokerage trading values decreased 60% YoY, and AUM decreased by 1% YoY.

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Outlook & Guidance

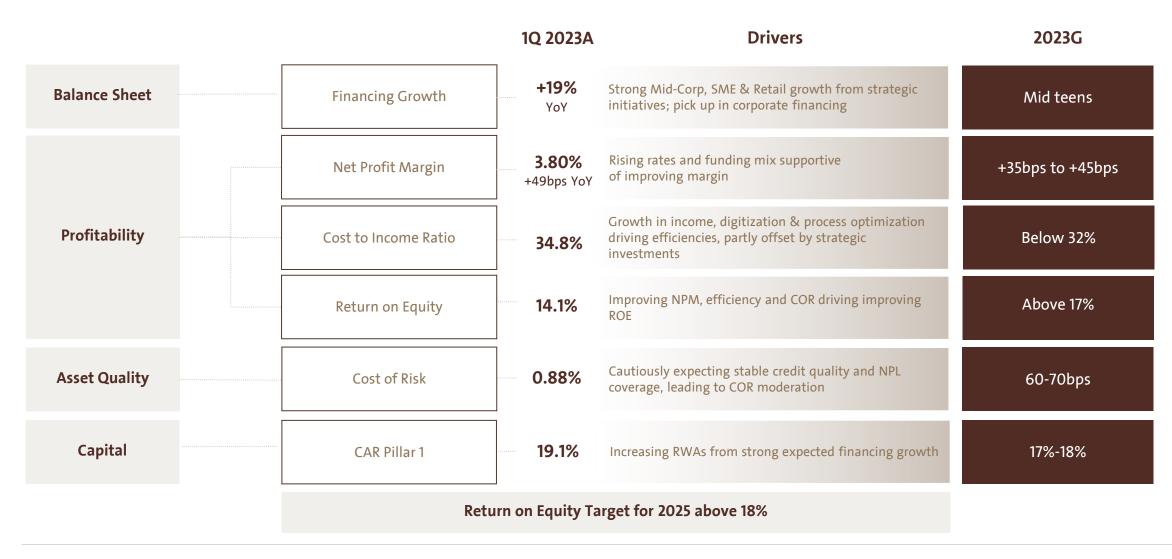
1Q 2023



Guidance



Acceleration of strategic execution drives a promising outlook for 2023



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Appendix

1Q 2023

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ESG in Action



Alinma is progressing on key initiatives to drive the ESG agenda and enhance its ratings





-





Deployment of digital channels and digital signatures to reduce paper; digital zones are available in all branches Energy efficient lighting are now in all branches. Planning to extend to Head Office Air conditioning timers installed in 40 branches; 20% reduction in electricity usage Renewable (solar) energy sources are now installed on 28 branches









+26,745 employee training hours and +6 employee townhalls

1% of annual profit allocated to CSR activities;

Bank AGM approved new CSR policy with

more focus on sustainable CSR

1st KSA bank to sign the Women's Empowerment Principles (WEPs); 31% new women hires in 1Q 23 Community focus with growth YoY in SME financing from Kafalah (+48%) and PoS (+131%) programs













Shariah compliance through regular internal audits and committee oversight SAMA and CMA compliance in regulatory & financial disclosures and adoption of internal controls

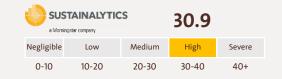
Institutionalization of the investor relations function with enhanced transparency & investor communication

Cybersecurity monitoring and initiatives which cover data governance and protection



Latest ESG Ratings











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